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CONTINUING CONNECTED TRANSACTIONS:

- (1) 2026 FRAMEWORK SALES AGREEMENTS;**
- (2) 2026 FRAMEWORK PROCUREMENT AGREEMENTS;**
- (3) 2026 FRAMEWORK TECHNICAL AND OTHER SERVICES AGREEMENTS; AND**
- (4) 2026 FRAMEWORK SUPPLY OF SERVICES AGREEMENTS AND**

REVISION OF FY2026 ORIGINAL ANNUAL CAP (CDI FSA)

References are made to the June 2024 Announcement, January 2025 Announcement and June 2025 Announcement in relation to, among other matters, the continuing connected transactions under the Existing CCT Agreements.

2026 CCT AGREEMENTS

On 31 December 2025, for the purpose of replacing the Expiring CCT Agreements and providing Supply Services to Conch New Material Group, the Company entered into the 2026 CCT Agreements, comprising:

- (1) two separate 2026 Framework Sales Agreements between the Company (for itself and on behalf of its subsidiaries) (as suppliers) and (i) Conch Cement (for itself and on behalf of its subsidiaries, other than Conch Environment Group); and (ii) Conch New Material (for itself and on behalf of its subsidiaries) respectively (as purchasers) in relation to the sale of the Sales Goods by the Group to the respective purchasers;
- (2) two separate 2026 Framework Procurement Agreements between the Company (for itself and on behalf of its subsidiaries) (as purchasers) and (i) Conch Cement (for itself and on behalf of its subsidiaries, other than Conch Environment Group); and (ii) Conch New Material (for itself and on behalf of its subsidiaries) respectively (as suppliers) in relation to the procurement of the Procured Goods by the Group from the respective suppliers;

- (3) two separate 2026 Framework Technical and other Services Agreements between the Company (for itself and on behalf of its subsidiaries) (as receiving parties) and (i) Conch Cement (for itself and on behalf of its subsidiaries, other than Conch Environment Group); and (ii) Conch New Material (for itself and on behalf of its subsidiaries) respectively (as service providers) in relation to the receipt of the Technical Services by the Group from the respective service providers; and
- (4) two separate 2026 Framework Supply of Services Agreements between the Company (for itself and on behalf of its subsidiaries) (as service providers) and (i) Conch Cement (for itself and on behalf of its subsidiaries, other than Conch Environment Group); and (ii) Conch New Material (for itself and on behalf of its subsidiaries) respectively (as receiving parties) in relation to the provision of the Supply Services by the Group to the respective receiving parties.

All of the above 2026 CCT Agreements have a term of 1 year from 1 January 2026 to 31 December 2026. For the condition of the respective agreements with Conch New Material becoming effective, please refer to the principal terms of the 2026 CCT Agreements as set out below.

REVISION OF FY2026 ORIGINAL ANNUAL CAP (CDI FSA)

In view of the decreasing historical transaction amount under the Conch Design Institute FSA (one of the Existing CCT Agreements) and it is anticipated by the Group and Conch Design Institute that the demand for goods to be sold by the Group to Conch Design Institute in FY2026 will be smaller, on 31 December 2025, the Company and Conch Design Institute entered into the 2026 Supplemental Conch Design Institute FSA to revise the FY2026 Original Annual Cap (CDI FSA).

IMPLICATIONS OF THE LISTING RULES REGARDING THE 2026 CCT AGREEMENTS

As at the date of this announcement, the number of Shares held by Conch Holdings (together with Conch Cement Group (Conch Cement is owned as to 36.40% by Conch Holdings)) amounted to 186,105,000, representing approximately 10.39% of the issued share capital in the Company. Accordingly, Conch Holdings is a substantial shareholder of the Company and hence a connected person of the Company under Rule 14A.07 of the Listing Rules as at the date of this announcement.

The following entities are associates of Conch Holdings (for the reasons as set out below) and hence connected persons of the Company under Rule 14A.13 of the Listing Rules: (i) Conch Cement (being a 30%-controlled company (as defined under the Listing Rules) directly held by Conch Holdings) and its subsidiaries (including other members of Conch Cement Group, Conch Environment and other members of Conch Environment Group); (ii) Conch New Material (being a 30%-controlled company directly held by Conch Holdings) and its subsidiaries; (iii) Conch Design Institute and Conch Investment (both of which are wholly-owned subsidiaries of Conch Holdings) and its subsidiaries.

As such, (1) the 2026 Framework Sales Agreements and the Continuing FSAs (including the Conch Design Institute FSA as supplemented by the 2026 Supplemental Conch Design Institute FSA); (2) the 2026 Framework Procurement Agreements and the Continuing FPAs; (3) the 2026 Framework Technical and other Services Agreements and the Continuing FTSAs; and (4) the 2026 Framework Supply of Services Agreements and the Continuing FSSA and the respective transactions contemplated thereunder constitute continuing connected transactions of the Company under Chapter 14A of the Listing Rules.

On the basis that (i) each of the above agreements involve particular types of goods or services provided or procured by the Group to or from the respective parties, and (ii) all of the respective parties are associates of Conch Holdings, pursuant to Rule 14A.81 of the Listing Rules:

- (i) the transactions contemplated under the 2026 Framework Sales Agreements and the Continuing FSAs (including the Conch Design Institute FSA as supplemented by the 2026 Supplemental Conch Design Institute FSA) are aggregated as if they were one transaction;
- (ii) the transactions contemplated under the 2026 Framework Procurement Agreements and the Continuing FPAs are aggregated as if they were one transaction;
- (iii) the transactions contemplated under the 2026 Framework Technical and other Services Agreements and the Continuing FTSAs are aggregated as if they were one transaction; and
- (iv) the transactions contemplated under the 2026 Framework Supply of Services Agreements and the Continuing FSSA are aggregated as if they were one transaction.

As the highest applicable percentage ratio (as defined in the Listing Rules) in respect of the aggregate amount of the annual caps for transactions contemplated under each of (i) the 2026 Framework Sales Agreements and the Continuing FSAs (including the Conch Design Institute FSA as supplemented by the 2026 Supplemental Conch Design Institute FSA); (ii) the 2026 Framework Procurement Agreements and the Continuing FPAs; (iii) the 2026 Framework Technical and other Services Agreements and the Continuing FTSAs; and (iv) the 2026 Framework Supply of Services Agreements and the Continuing FSSA exceeds 0.1% but is less than 5%, the transactions contemplated under the 2026 CCT Agreements are subject to the reporting, annual review and announcement requirements, but exempt from the independent shareholders' approval requirement under Chapter 14A of the Listing Rules.

BACKGROUND

References are made to the June 2024 Announcement, January 2025 Announcement and June 2025 Announcement (the “**Announcements**”) in relation to, among other matters, the continuing connected transactions under the Existing CCT Agreements entered into by the Company on 27 June 2024, 9 January 2025 and 9 June 2025, comprising five separate Framework Sales Agreements, four separate Framework Procurement Agreements (and one supplemental Framework Procurement Agreement), four separate Framework Technical and other Services Agreements and two separate Framework Supply of Services Agreements. The respective terms of the Existing CCT Agreements, which are still unexpired and in effect as at the date of this announcement, are set out below (unless otherwise defined below, each of the Existing CCT Agreements shall have the same meanings as those defined in the Announcements):

Existing CCT Agreements with a term of 1 year for the period from 1 January 2025 to 31 December 2025

(1) 2025 Framework Sales Agreements (the “**Expiring FSAs**”):

- 2025 Conch Cement FSA; and
- 2025 Conch New Material FSA

(2) 2025 Framework Procurement Agreements (the “**Expiring FPAs**”):

- 2025 Conch Cement FPA; and
- 2025 Conch New Material FPA (and 2025 Supplemental Conch New Material FPA)

Existing CCT Agreements with a term of less than 3 years for the period from 5 March 2024 to 31 December 2026 (note)

(1) Framework Sales Agreements (the “**Continuing FSAs**”):

- Conch Environment FSA;
- Conch Design Institute FSA (as supplemented by the 2026 Supplemental Conch Design Institute FSA); and
- Conch Investment FSA

(2) Framework Procurement Agreement (i.e. Conch Design Institute FPA) and 2025 Conch Investment FPA (*note*) (collectively, the “**Continuing FPAs**”)

Existing CCT Agreements with a term of 1 year for the period from 1 January 2025 to 31 December 2025

- (3) 2025 Framework Technical and other Services Agreements (the “**Expiring FTSAs**”):
 - 2025 Conch Cement FTSA; and
 - 2025 Conch New Material FTSA
- (4) 2025 Framework Supply of Services Agreement (the “**Expiring FSSA**”):
 - 2025 Conch Cement FSSA

Note: Except for 2025 Conch Investment FPA which has a term of 2 years for the period from 1 January 2025 to 31 December 2026, each of the Continuing FSAs, the Continuing FPAs, the Continuing FTSAs and the Continuing FSSA has a term of less than 3 years for the period from 5 March 2024 to 31 December 2026.

For other details of the Existing CCT Agreements and the transactions contemplated thereunder, please refer to the Announcements.

It is expected that the Group will continue to supply/receive goods and services to/from Conch Cement Group and/or Conch New Material Group after 31 December 2025. In addition, starting from 2026, the Group is expected to provide installation, construction and other services involved in production and operation of Conch New Material Group to Conch New Material Group.

On 31 December 2025, for the purpose of replacing the Expiring CCT Agreements and providing Supply Services to Conch New Material Group, the Company entered into the 2026 CCT Agreements, comprising:

- (1) two separate 2026 Framework Sales Agreements between the Company (for itself and on behalf of its subsidiaries) and:
 - (a) Conch Cement (for itself and on behalf of its subsidiaries, other than Conch Environment Group) (“**2026 Conch Cement FSA**”); and
 - (b) Conch New Material (for itself and on behalf of its subsidiaries) (“**2026 Conch New Material FSA**”), respectively;

Existing CCT Agreements with a term of less than 3 years for the period from 5 March 2024 to 31 December 2026 (note)

- (3) Framework Technical and other Services Agreements (the “**Continuing FTSAs**”):
 - Conch Environment FTSA; and
 - Conch Design Institute FTSA
- (4) Framework Supply of Services Agreement (the “**Continuing FSSA**”):
 - Conch Environment FSSA

- (2) two separate 2026 Framework Procurement Agreements between the Company (for itself and on behalf of its subsidiaries) and:
 - (a) Conch Cement (for itself and on behalf of its subsidiaries, other than Conch Environment Group) (“**2026 Conch Cement FPA**”); and
 - (b) Conch New Material (for itself and on behalf of its subsidiaries) (“**2026 Conch New Material FPA**”), respectively;
- (3) two separate 2026 Framework Technical and other Services Agreements between the Company (for itself and on behalf of its subsidiaries) and:
 - (a) Conch Cement (for itself and on behalf of its subsidiaries, other than Conch Environment Group) (“**2026 Conch Cement FTSA**”); and
 - (b) Conch New Material (for itself and on behalf of its subsidiaries) (“**2026 Conch New Material FTSA**”), respectively;
- (4) two separate 2026 Framework Supply of Services Agreements between the Company (for itself and on behalf of its subsidiaries) and:
 - (a) Conch Cement (for itself and on behalf of its subsidiaries, other than Conch Environment Group) (“**2026 Conch Cement FSSA**”); and
 - (b) Conch New Material (for itself and on behalf of its subsidiaries) (“**2026 Conch New Material FSSA**”), respectively.

All of the above 2026 CCT Agreements have a term of 1 year from 1 January 2026 to 31 December 2026. For the condition of the respective agreements with Conch New Material becoming effective, please refer to the principal terms of the 2026 CCT Agreements as set out below.

REVISION OF FY2026 ORIGINAL ANNUAL CAP (CDI FSA)

2026 Supplemental Conch Design Institute FSA

In view of the decreasing historical transaction amount under the Conch Design Institute FSA (one of the Existing CCT Agreements) and it is anticipated by the Group and Conch Design Institute that the demand for goods to be sold by the Group to Conch Design Institute in FY2026 will be smaller, on 31 December 2025, the Company and Conch Design Institute entered into a supplemental framework sales agreement (“**2026 Supplemental Conch Design Institute FSA**”) to revise the original annual cap for FY2026 (the “**FY2026 Original Annual Cap (CDI FSA)**”) in respect of the transaction contemplated under the Conch Design Institute FSA.

Under the Conch Design Institute FSA, the Company (for itself and on behalf of its subsidiaries) (as suppliers) agreed to supply Conch Design Institute (as purchasers) complete set of cement kiln equipment, waste heat power generation equipment and other equipment and spare parts etc. involved in daily production and operation of Conch Design Institute. As mentioned in the June 2024 Announcement, the annual caps for the transactions contemplated under Conch Design Institute FSA for the period commencing from 5 March 2024 and ended on 31 December 2024 (“**PE2024**”), FY2025 and FY2026 are RMB43.0 million, RMB40.0 million and RMB45.0 million, respectively.

Considering the decreasing historical transaction amount under the Conch Design Institute FSA (being RMB27.3 million and nil for FY2024 and the eleven months ended 30 November 2025, respectively) and it is anticipated by the Group and Conch Design Institute that the demand for goods to be sold by the Group to Conch Design Institute in FY2026 will be smaller, the Board considers it appropriate to revise the FY2026 Original Annual Cap (CDI FSA) to RMB12.0 million (the “**FY2026 Revised Annual Cap (CDI FSA)**”). Save as the revision of FY2026 Original Annual Cap (CDI FSA), all other terms under the Conch Design Institute FSA, including term of agreement, pricing policy and pricing procedure, remain the same.

Historical transaction amounts

The historical transaction amounts under the Conch Design Institute FSA for FY2024 and the eleven months ended 30 November 2025 were RMB27.3 million and nil. So far as the Directors are aware, (i) the annual cap for PE2024 was not exceed; (ii) the annual cap for FY2025 has not been exceeded as at the date of this announcement; and (iii) as FY2026 has not yet commenced and no transactions has been conducted under the Conch Design Institute FSA for FY2026, the FY2026 Original Annual Cap (CDI FSA) has not been exceeded as at the date of this announcement.

Proposed annual caps and basis of determination of the proposed annual caps

The following table sets out the proposed FY2026 Revised Annual Cap (CDI FSA):

	FY2026 (<i>RMB million</i>)
FY2026 Original Annual Cap (CDI FSA)	45.0
FY2026 Revised Annual Cap (CDI FSA)	12.0

The FY2026 Revised Annual Cap (CDI FSA) is determined with reference to the following factors:

- (1) the historical transaction amounts for the goods sold by the Group to Conch Design Institute;
- (2) the anticipated demand of Conch Design Institute for the goods to be sold by the Group calculated based on the Conch Design Institute's operation plans for FY2026; and
- (3) the current trends of market price of the same, similar or alternative goods for the goods to be sold by the Group to Conch Design Institute.

Reasons for and Benefits of the Revision of FY2026 Original Annual Cap (CDI FSA) and the Entering Into of the 2026 Supplemental Conch Design Institute FSA

In view of the decreasing historical transaction amount under the Conch Design Institute FSA and the anticipated smaller demand for goods to be sold by the Group to Conch Design Institute in FY2026, the Directors (including the independent non-executive Directors) consider that the 2026 Supplemental Conch Design Institute FSA is entered into in the ordinary and usual course of the Group's business and on normal commercial terms, and the terms of 2026 Supplemental Conch Design Institute FSA and FY2026 Revised Annual Cap (CDI FSA) are fair and reasonable and in the interests of the Company and the shareholders of the Company taken as a whole.

None of the Directors has a material interest in 2026 Supplemental Conch Design Institute FSA and FY2026 Revised Annual Cap (CDI FSA), nor has any of them abstained from voting in respect of the relevant board resolutions approving the FY2026 Revised Annual Cap (CDI FSA).

For the implication of the Listing Rules regarding the 2026 Supplemental Conch Design Institute FSA, please refer to the paragraph headed “(1) The 2026 Framework Sales Agreements — Implications of the Listing Rules regarding the 2026 Framework Sales Agreements” below.

2026 CCT AGREEMENTS

(1) THE 2026 FRAMEWORK SALES AGREEMENTS

On 31 December 2025, two separate 2026 Framework Sales Agreements (i.e. 2026 Conch Cement FSA and 2026 Conch New Material FSA) were entered into respectively.

Principal terms of the 2026 Framework Sales Agreements

The principal terms of 2026 Conch Cement FSA are summarised below. Save and except for the types of goods to be sold to the respective connected-person purchasers and the condition of 2026 Conch New Material FSA becoming effective as specified below, the principal terms of 2026 Conch New Material FSA are essentially similar to those of 2026 Conch Cement FSA:

Date: 31 December 2025

Parties:

- (i) The Company (for itself and on behalf of its subsidiaries) (as suppliers); and
- (ii) Conch Cement (for itself and on behalf of its subsidiaries, other than Conch Environment Group) (as purchasers)

Validity period: From 1 January 2026 to 31 December 2026

For 2026 Conch New Material FSA:

The agreement will only be effective upon approval by the governing bodies (including the board and (if necessary) the shareholders) of Conch New Material and the Company. As at the date of this announcement, such approval has been obtained on the part of the Company.

Goods to be sold by the Group (“**Sales Goods**”):

Goods to be sold by the Group under 2026 Conch Cement FSA:

Waste heat power generation equipment, boilers, vertical mills, electricity and steam, and other equipment, spare parts and materials etc. involved in daily production and operation of the purchasers

Goods to be sold by the Group under 2026 Conch New Material FSA:

Storage tanks and accessories, and other equipment, spare parts and materials etc. involved in daily production and operation of the purchasers

With respect to the sales of the Sales Goods, individual members of the Group (as suppliers) and individual purchasers will enter into individual sales agreements with specific terms and conditions, including but not limited to (i) the types and quality of the Sales Goods and the corresponding quantities and/or amount; (ii) sale price of the Sales Goods and the related payment terms and settlement method; and (iii) terms concerning delivery, shipping, packaging and acceptance.

Pricing policy and pricing procedure

In respect of the Sales Goods to be sold by the Group to the respective connected-person purchasers under the 2026 Framework Sales Agreements, the sale prices of the Sales Goods are determined through arm's length negotiations with reference to the fees charged by the Group (as supplier) to at least one Independent Third Party for goods of similar nature to ensure that the terms offered by the connected persons to the Group are no less favourable to the Group than those offered by the Independent Third Parties.

The prices of the Sales Goods sold by the Group to the respective connected-person purchasers under the 2026 Framework Sales Agreements will be determined on arm's length basis and on a cost-plus basis with reference to the procurement cost of the raw materials and parts for manufacture of the relevant goods and production overhead, plus a reasonable profit margin rate ranging from 10% to 20% to ensure that the prices offered by the connected persons to the Group are no less favourable to the Group than those offered by the Independent Third Parties.

As part of the Group's pricing procedures, the prices charged by the Group to connected persons and the Independent Third Parties for goods of similar nature will be reviewed by the relevant business management department and submitted to the general manager for approval, in order to ensure that the quotations provided by the connected persons to the Group are no less favourable than those provided by the Independent Third Parties to the Group and that the terms are fair and reasonable.

Historical transaction amounts

The historical transaction amounts in relation to the total sale prices received or receivable by the Group from Conch Cement Group and Conch New Material Group (and for reference, the total sale prices received or receivable by the Group from Conch Environment Group, Conch Design Institute and Conch Investment Group) for the sales of the Sales Goods for each of FY2023, FY2024 and the eleven months ended 30 November 2025 are set out below:

	FY2023 (RMB million)	FY2024 (RMB million)	Eleven months ended 30 November 2025 (RMB million)
Conch Cement Group	348.9	227.2	124.6
Conch New Material Group	<u>4.7</u>	<u>2.5</u>	<u>0.03</u>
<i>Sub-total</i>	<u>353.6</u>	<u>229.7</u>	<u>124.63</u>
Conch Environment Group	121.7	12.9	11.9
Conch Design Institute	618.7	27.3	—
Conch Investment Group	<u>12.4</u>	<u>6.1</u>	<u>4.2</u>
<i>Sub-total</i>	<u>752.8</u>	<u>46.3</u>	<u>16.1</u>
<i>Total</i>	<u>1,106.4</u>	<u>276.0</u>	<u>140.73</u>

The annual cap previously set for the Framework Sales Agreements (i.e. the Expiring FSAs entered into with Conch Cement Group and Conch New Material Group, and the Continuing FSAs entered into with Conch Environment Group, Conch Design Institute and Conch Investment Group) for FY2025 was RMB394.0 million.

So far as the Directors are aware, as at the date of this announcement, the annual cap for FY2025 in respect of the transactions contemplated under the Framework Sales Agreements has not been exceeded and the actual transaction amount for FY2025 under the Framework Sales Agreements is not expected to exceed the relevant annual cap for FY2025.

Proposed annual caps and basis of determination of the proposed annual caps

The following table sets out the proposed annual caps in respect of the transactions contemplated under each of the 2026 Framework Sales Agreements for FY2026 (for reference, the proposed annual caps in respect of the transactions contemplated under each of the Continuing FSAs for FY2026 (which were set out in the June 2024 Announcement) are also set out):

	FY2026 (<i>RMB million</i>)
<i>2026 Framework Sales Agreements:</i>	
Conch Cement Group	215.0
Conch New Material Group	<u>55.2</u>
<i>Sub-total</i>	<u>270.2</u>
<i>Continuing FSAs:</i>	
Conch Environment Group (<i>as set out in the June 2024 Announcement</i>)	17.0
Conch Design Institute (<i>as set out in the 2026 Supplemental Conch Design Institute FSA (i.e. the FY2026 Revised Annual Cap (CDI FSA))</i>)	12.0
Conch Investment Group (<i>as set out in the June 2024 Announcement</i>)	<u>13.0</u>
<i>Sub-total</i>	<u>42.0</u>
<i>Total</i>	<u>312.2</u>

The above estimated annual caps for the 2026 Framework Sales Agreements are determined with reference to the following factors:

- (1) historical transaction amounts for the Sales Goods sold by the Group to each of (i) Conch Cement Group; and (ii) Conch New Material Group;
- (2) the anticipated demand of (i) Conch Cement Group; and (ii) Conch New Material Group for the Sales Goods calculated based on their operation plans for FY2026; and
- (3) the current trends of market price of the same, similar or alternative goods for the Sales Goods.

Implications of the Listing Rules regarding the 2026 Framework Sales Agreements

As at the date of this announcement, the number of Shares held by Conch Holdings (together with Conch Cement Group (Conch Cement is owned as to 36.40% by Conch Holdings)) amounted to 186,105,000, representing approximately 10.39% of the issued share capital in the Company. Accordingly, Conch Holdings is a substantial shareholder of the Company and hence a connected person of the Company under Rule 14A.07 of the Listing Rules as at the date of this announcement.

In relation to the 2026 Framework Sales Agreements:

The following entities are associates of Conch Holdings and hence connected persons of the Company under Chapter 14A of the Listing Rules: (i) Conch Cement (being a 30%-controlled company (as defined under the Listing Rules) directly held by Conch Holdings) and its subsidiaries (including other members of Conch Cement Group, Conch Environment and other members of Conch Environment Group); and (ii) Conch New Material (being a 30%-controlled company directly held by Conch Holdings) and its subsidiaries. As such, the 2026 Framework Sales Agreements (i.e. 2026 Conch Cement FSA and 2026 Conch New Material FSA) and the respective transactions contemplated thereunder constitute continuing connected transactions of the Company under Chapter 14A of the Listing Rules.

In relation to the Continuing FSAs:

The following entities are associates of Conch Holdings and hence connected persons of the Company under Chapter 14A of the Listing Rules: (i) Conch Environment (being a subsidiary of Conch Cement) and its subsidiaries; and (ii) Conch Design Institute and Conch Investment (both of which are wholly-owned subsidiaries of Conch Holdings) and the subsidiaries of Conch Investment. As such, the Continuing FSAs (i.e. Conch Environment FSA, Conch Design Institute FSA (as supplemented by the 2026 Supplemental Conch Design Institute FSA) and Conch Investment FSA) and the respective transactions contemplated thereunder constitute continuing connected transactions of the Company under Chapter 14A of the Listing Rules.

Pursuant to Rule 14A.81 of the Listing Rules, the transactions contemplated under (i) the 2026 Framework Sales Agreements (i.e. 2026 Conch Cement FSA and 2026 Conch New Material FSA) and (ii) the Continuing FSAs (i.e. Conch Environment FSA, Conch Design Institute FSA (as supplemented by the 2026 Supplemental Conch Design Institute FSA) and Conch Investment FSA) are aggregated as if they were one transaction, on the basis that (i) all of them involve the sale of Sales Goods by the Group, which are of similar nature and (ii) all of the respective purchasers (namely, Conch Cement Group, Conch Environment Group, Conch New Material Group, Conch Design Institute and Conch Investment Group) are associates of Conch Holdings.

As stated in the paragraph headed “(1) The 2026 Framework Sales Agreements — Proposed annual caps and basis of determination of the proposed annual caps”, the aggregate amount of the annual caps in respect of the transactions contemplated under the 2026 Framework Sales Agreements and the Continuing FSAs (including the Conch Design Institute FSA as supplemented by the 2026 Supplemental Conch Design Institute FSA) for FY2026 is RMB312.2 million. As the highest applicable percentage ratio (as

defined in the Listing Rules) in respect of the aggregate amount of the annual caps for transactions contemplated under the 2026 Framework Sales Agreements and the Continuing FSAs exceeds 0.1% but is less than 5%, the transactions contemplated under the 2026 Framework Sales Agreements are subject to the reporting, annual review and announcement requirements, but exempt from the independent shareholders' approval requirement under Chapter 14A of the Listing Rules.

(2) THE 2026 FRAMEWORK PROCUREMENT AGREEMENTS

On 31 December 2025, two separate 2026 Framework Procurement Agreements (i.e. 2026 Conch Cement FPA and 2026 Conch New Material FPA) were entered into respectively.

Principal terms of the 2026 Framework Procurement Agreements

The principal terms of 2026 Conch Cement FPA are summarised below. Save and except for the types of goods to be procured from the respective connected-person suppliers and the condition of 2026 Conch New Material FPA becoming effective as specified below, the principal terms of 2026 Conch New Material FPA are essentially similar to those of 2026 Conch Cement FPA:

Date: 31 December 2025

Parties:

- (i) Conch Cement (for itself and on behalf of its subsidiaries, other than Conch Environment Group) (as suppliers); and
- (ii) the Company (for itself and on behalf of its subsidiaries) (as purchasers)

Validity period: From 1 January 2026 to 31 December 2026

For 2026 Conch New Material FPA:

The agreement will only be effective upon approval by the governing bodies (including the board and (if necessary) the shareholders) of Conch New Material and the Company. As at the date of this announcement, such approval has been obtained on the part of the Company.

Goods to be procured by the Group (“ Procured Goods ”):	<i>Goods to be procured by the Group under 2026 Conch Cement FPA:</i> Cement, labour safety equipment, heat power, network software equipment, and other equipment, spare parts and materials etc. involved in daily production and operation of the Group
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Goods to be procured by the Group under 2026 Conch New Material FPA:

Catalysts and other chemical products, plastic, metal products and other related materials and goods etc. involved in daily production and operation of the Group

With respect to the procurement of the Procured Goods, individual members of the Group (as purchasers) and individual suppliers will enter into individual procurement agreements with specific terms and conditions, including but not limited to (i) the types and quality of the Procured Goods and the corresponding quantities and/or amount; (ii) purchase price of the Procured Goods and the related payment terms and settlement method; and (iii) terms concerning delivery, shipping, packaging and acceptance.

Pricing policy and pricing procedure

In respect of the Procured Goods to be procured by the Group from the respective connected-person suppliers under the 2026 Framework Procurement Agreements, the purchase prices of the Procured Goods offered to the Group are determined through arm's length negotiations and taking into account the comparable market prices. The Group shall obtain quotations from at least two Independent Third Parties for the same and/or similar goods and the price to be finally agreed with the respective connected-person suppliers shall be no less favourable than the prices stated in such quotation.

The prices of the Procured Goods offered by the respective connected-person suppliers under the 2026 Framework Procurement Agreements to the Group will be determined on arm's length basis and on a cost-plus basis with reference to the trading costs of the Procured Goods (including the purchase price and other costs) plus a mark-up of not more than 20% to ensure that the prices offered by the connected persons to the Group are not higher than those offered by the Independent Third Parties to the Group.

As part of the Group's pricing procedures, quotations provided by the Independent Third Parties and the respective connected-person suppliers will be reviewed by the relevant business management department and submitted to the general manager for approval, in order to ensure that the quotations provided by the connected persons to the Group are no less favourable than those provided by the Independent Third Parties to the Group and that the terms are fair and reasonable.

Historical transaction amounts

The historical transaction amounts in relation to the total purchase prices of the Procured Goods paid or payable by the Group to Conch Cement Group and Conch New Material Group (and for reference, the total purchase prices paid or payable by the Group to Conch Design Institute and Conch Investment Group) for the procurement of the Procured Goods for FY2023, FY2024 and the eleven months ended 30 November 2025 are set out below:

	FY2023 (<i>RMB million</i>)	FY2024 (<i>RMB million</i>)	Eleven months ended 30 November 2025 (<i>RMB million</i>)
Conch Cement Group	24.2	24.0	23.5
Conch New Material Group	0.3	0.1	13.5
<i>Sub-total</i>	<u>24.5</u>	<u>24.1</u>	<u>37.0</u>
Conch Design Institute	—	10.0	2.9
Conch Investment Group	—	—	0.1
<i>Sub-total</i>	<u>—</u>	<u>10.0</u>	<u>3.0</u>
Total	<u>24.5</u>	<u>34.1</u>	<u>40.0</u>

The annual cap previously set for the Framework Procurement Agreements (i.e. the Expiring FPAs entered into with Conch Cement Group and Conch New Material Group, and the Continuing FPAs entered into with Conch Design Institute and Conch Investment Group) for FY2025 was RMB147.0 million.

So far as the Directors are aware, the annual cap for FY2025 in respect of the transactions contemplated under the Framework Procurement Agreements has not been exceeded as at the date of this announcement and the actual transaction amount for FY2025 under the Framework Procurement Agreements is not expected to exceed the relevant annual cap for FY2025.

Proposed annual caps and basis of determination of the proposed annual caps

The following table sets out the proposed annual caps in respect of the transactions contemplated under each of the 2026 Framework Procurement Agreements for FY2026 (for reference, the proposed annual caps in respect of the transactions contemplated under the Continuing FPAs for FY2026 (which were set out in the June 2024 Announcement and January 2025 Announcement) are also set out):

	FY2026 (RMB million)
<i>2026 Framework Procurement Agreements:</i>	
Conch Cement Group	72.0
Conch New Material Group	<u>22.8</u>
<i>Sub-total</i>	<u>94.8</u>
<i>Continuing FPAs (as set out in the June 2024 Announcement and January 2025 Announcement):</i>	
Conch Design Institute	20.0
Conch Investment Group	<u>2.0</u>
<i>Sub-total</i>	<u>22.0</u>
Total	<u>116.8</u>

The above estimated annual caps for the 2026 Framework Procurement Agreements are determined with reference to the following factors:

- (1) historical transaction amounts for the Procured Goods procured by the Group from each of (i) Conch Cement Group; and (ii) Conch New Material Group;
- (2) the anticipated demand of the Group for the Procured Goods calculated based on the Group's operation plans for FY2026; and
- (3) the current trends of market price of the same, similar or alternative goods for the Procured Goods.

Implications of the Listing Rules regarding the 2026 Framework Procurement Agreements

In relation to the 2026 Framework Procurement Agreements:

As stated above, each of (i) Conch Cement (and its subsidiaries, other than Conch Environment Group); and (ii) Conch New Material (and its subsidiaries) are connected persons of the Company under Chapter 14A of the Listing Rules, the 2026 Framework Procurement Agreements (i.e. 2026 Conch Cement FPA and 2026 Conch New Material FPA) and the respective transactions contemplated thereunder constitute continuing connected transactions of the Company under Chapter 14A of the Listing Rules.

In relation to the Continuing FPAs:

As stated above, each of (i) Conch Design Institute; and (ii) Conch Investment (and its subsidiaries) are connected persons of the Company under Chapter 14A of the Listing Rules. As such, the Continuing FPAs (i.e. Conch Design Institute FPA and 2025 Conch Investment FPA) and the transactions contemplated thereunder constitute continuing connected transactions of the Company under Chapter 14A of the Listing Rules.

Pursuant to Rule 14A.81 of the Listing Rules, the transactions contemplated under (i) the 2026 Framework Procurement Agreements (i.e. 2025 Conch Cement FPA and 2025 Conch New Material FPA) and (ii) the Continuing FPAs (i.e. Conch Design Institute FPA and 2025 Conch Investment FPA) are aggregated as if they were one transaction, on the basis that (i) all of them involve the procurement of Procured Goods by the Group, which are of similar nature and (ii) all of the respective suppliers (namely, Conch Cement Group, Conch New Material Group, Conch Design Institute and Conch Investment Group) are associates of Conch Holdings.

As stated in the paragraph headed “(2) The 2026 Framework Procurement Agreements — Proposed annual caps and basis of determination of the proposed annual caps”, the aggregate amount of the annual caps in respect of the transactions contemplated under the 2026 Framework Procurement Agreements and the Continuing FPAs for FY2026 is RMB116.8 million. As the highest applicable percentage ratio (as defined in the Listing Rules) in respect of the aggregate amount of the annual caps for transactions contemplated under the 2026 Framework Procurement Agreements and the Continuing FPAs exceeds 0.1% but is less than 5%, the transactions contemplated under the 2026 Framework Procurement Agreements are subject to the reporting, annual review and announcement requirements, but exempt from the independent shareholders’ approval requirement under Chapter 14A of the Listing Rules.

(3) THE 2026 FRAMEWORK TECHNICAL AND OTHER SERVICES AGREEMENTS

On 31 December 2025, two separate 2026 Framework Technical and other Services Agreements (i.e. 2026 Conch Cement FTSA and 2026 Conch New Material FTSA) were entered into respectively.

Principal terms of the 2026 Framework Technical and other Services Agreements

The principal terms of 2026 Conch Cement FTSA are summarised below. Save and except for the types of services to be procured from the respective connected-person service providers and the condition of 2026 Conch New Material FTSA becoming effective as specified below, the principal terms of 2026 Conch New Material FTSA are essentially similar to those of 2026 Conch Cement FTSA:

Date: 31 December 2025

- (i) Conch Cement (for itself and on behalf of its subsidiaries, other than Conch Environment Group) (as service providers); and
- (ii) The Company (for itself and on behalf of its subsidiaries) as receiving parties)

Validity period: From 1 January 2026 to 31 December 2026

For 2026 Conch New Material FTSA:

The agreement will only be effective upon approval by the governing bodies (including the board and (if necessary) the shareholders) of Conch New Material and the Company. As at the date of this announcement, such approval has been obtained on the part of the Company.

Services to be procured by the Group (“Technical Services”):

Services to be procured by the Group under 2026 Conch Cement FTSA:

Collaborative disposal service, material management system and other technical services etc.

Services to be procured by the Group under 2026 Conch New Material FTSA:

Technical and other services involved in daily production and operation of the Group (including but not limited to design services, engineering management services and other technical services)

With respect to the procurement of the Technical Services, individual members of the Group (as receiving parties) and individual service providers will enter into individual technical and other services agreements with specific terms and conditions, including but not limited to (i) details of the Technical Services (including applicable industrial standards (if any), inspection and acceptance procedure); and (ii) service fees for the Technical Services and the related payment terms and settlement method.

Pricing policy and pricing procedure

In respect of the Technical Services to be provided by the respective connected-person service providers under the 2026 Framework Technical and other Services Agreements, the service fees payable by the Group under the individual technical and other services agreements are determined through arm's length negotiations and taking into account comparable market prices. The Group shall obtain quotations from at least two Independent Third Parties for the same and/or similar services and the price to be finally agreed with the respective connected-person service providers shall be no less favourable than the prices stated in such quotation.

As part of the Group's pricing procedures, quotations provided by the Independent Third Parties and the respective connected-person service providers will be reviewed by the relevant business management department and submitted to the general manager for approval, in order to ensure that the quotations provided by the connected persons to the Group are no less favourable than those provided by the Independent Third Parties to the Group and that the terms are fair and reasonable.

Historical transaction amounts

The historical transaction amounts in relation to the total service fees paid or payable by the Group to Conch Cement Group and Conch New Material Group (and for reference, the total service fees paid or payable by the Group to Conch Environment Group and Conch Design Institute) for the provision of the Technical Services for each of FY2023, FY2024 and the eleven months ended 30 November 2025 are set out below:

	FY2023 (RMB million)	FY2024 (RMB million)	Eleven months ended 30 November 2025 (RMB million)
Conch Cement Group	12.4	14.6	7.6
Conch New Material Group	—	—	—
<i>Sub-total</i>	<u>12.4</u>	<u>14.6</u>	<u>7.6</u>
Conch Environment Group	29.6	25.2	7.2
Conch Design Institute	13.1	6.5	3.2
<i>Sub-total</i>	<u>42.7</u>	<u>31.7</u>	<u>10.4</u>
Total	<u>55.1</u>	<u>46.3</u>	<u>18.0</u>

The annual cap previously set for the Framework Technical and other Services Agreements (i.e. the Expiring FTSAs entered into with Conch Cement Group and Conch New Material Group, and the Continuing FTSAs entered into with Conch Environment Group and Conch Design Institute) for FY2025 was RMB105.0 million.

So far as the Directors are aware, the annual cap for FY2025 in respect of the transactions contemplated under the Framework Technical and other Services Agreements has not been exceeded as at the date of this announcement and the actual transaction amount for FY2025 under the Framework Technical and other Services Agreements is not expected to exceed the relevant annual cap for FY2025.

Proposed annual caps and basis of determination of the proposed annual caps

The following table sets out the proposed annual caps in respect of the transactions contemplated under each of the 2026 Framework Technical and other Services Agreements for FY2026 (for reference, the proposed annual caps in respect of the transactions contemplated under the Continuing FTSAs for FY2026 (which were set out in the June 2024 Announcement) are also set out):

	FY2026 (RMB million)
<i>2026 Framework Technical and other Services Agreements:</i>	
Conch Cement Group	17.0
Conch New Material Group	<u>3.7</u>
<i>Sub-total</i>	<u>20.7</u>
<i>Continuing FTSAs (as set out in the June 2024 Announcement):</i>	
Conch Environment Group	60.0
Conch Design Institute	<u>35.0</u>
<i>Sub-total</i>	<u>95.0</u>
<i>Total</i>	<u>115.7</u>

The above estimated annual caps for the 2026 Framework Technical and other Services Agreements are determined with reference to the following factors:

- (1) historical transaction amounts for the service fees paid or payable by the Group to each of (i) Conch Cement Group; and (ii) Conch New Material Group;
- (2) the anticipated demand of the Group for the Technical Services calculated based on the Group's operation plan for FY2026; and
- (3) the current trends of market price of the same, similar or alternative services for the Technical Services.

Implications of the Listing Rules regarding the 2026 Framework Technical and other Services Agreements

In relation to the 2026 Framework Technical and other Services Agreements:

As stated above, each of (i) Conch Cement (and its subsidiaries, other than Conch Environment Group); and (ii) Conch New Material (and its subsidiaries) are connected persons of the Company under Chapter 14A of the Listing Rules, the 2026 Framework Technical and other Services Agreements (i.e. 2026 Conch Cement FTSA and 2026 Conch New Material FTSA) and the transactions contemplated thereunder constitute continuing connected transactions of the Company under Chapter 14A of the Listing Rules.

In relation to the Continuing FTSAs:

As stated above, each of (i) Conch Environment (and its subsidiaries); and (ii) Conch Design Institute are connected persons of the Company under Chapter 14A of the Listing Rules. As such, the Continuing FTSAs (i.e. Conch Environment FTSA and Conch Design Institute FTSA) and the transactions contemplated thereunder constitute continuing connected transactions of the Company under Chapter 14A of the Listing Rules.

Pursuant to Rule 14A.81 of the Listing Rules, the transactions contemplated under (i) the 2026 Framework Technical and other Services Agreements and (ii) the Continuing FTSAs (i.e. Conch Environment FTSA and Conch Design Institute FTSA) are aggregated as if they were one transaction, on the basis that (i) all of them involve the procurement of Technical Services by the Group, which are of similar nature and (ii) all of the respective service providers (namely, Conch Cement Group, Conch New Material Group, Conch Environment Group and Conch Design Institute) are all associates of Conch Holdings.

As stated in the paragraph headed “(3) The 2026 Framework Technical and other Services Agreements — Proposed annual caps and basis of determination of the proposed annual caps”, the aggregate amount of the annual caps in respect of the transactions contemplated under the 2026 Framework Technical and other Services Agreements and the Continuing FTSAs for FY2026 is RMB115.7 million. As the highest applicable percentage ratio (as defined in the Listing Rules) in respect of the aggregate amount of the annual caps for transactions contemplated under the 2026 Framework Technical and other Services Agreements and the Continuing FTSAs exceeds 0.1% but is less than 5%, the transactions contemplated under the 2026 Framework Technical and other Services Agreements are subject to the reporting, annual review and announcement requirements, but exempt from the independent shareholders’ approval requirement under Chapter 14A of the Listing Rules.

(4) THE 2026 FRAMEWORK SUPPLY OF SERVICES AGREEMENTS

On 31 December 2025, two separate 2026 Framework Supply of Services Agreements (i.e. 2026 Conch Cement FSSA and 2026 Conch New Material FSSA) were entered into respectively.

Principal terms of the 2026 Framework Supply of Services Agreements

The principal terms of 2026 Conch Cement FSSA are summarised below. Save and except for the types of services to be sold to the respective connected-person purchasers and the condition of 2026 Conch New Material FSSA becoming effective as specified below, the principal terms of 2026 Conch New Material FSSA are essentially similar to those of 2026 Conch Cement FSSA:

Date: 31 December 2025

- (i) The Company (for itself and on behalf of its subsidiaries) (as service providers); and
- (ii) Conch Cement (for itself and on behalf of its subsidiaries, other than Conch Environment Group) (as receiving parties)

Validity period: From 1 January 2026 to 31 December 2026

For 2026 Conch New Material FSSA:

The agreement will only be effective upon approval by the governing bodies (including the board and (if necessary) the shareholders) of Conch New Material and the Company. As at the date of this announcement, such approval has been obtained on the part of the Company.

Services to be provided by the Group (“**Supply Services**”):

Services to be provided by the Group under 2026 Conch Cement FSSA:

Cargo loading and unloading, software debugging and installation services involved in production and operation of the receiving parties etc.

Services to be provided by the Group under 2026 Conch New Material FSSA:

Installation services, construction services and other services involved in production and operation of the receiving parties etc.

With respect to the provision of the Supply Services, individual members of the Group (as service providers) and individual receiving parties will enter into individual supply of services agreements with specific terms and conditions, including but not limited to (i) details of the Supply Services; and (ii) service fees for the Supply Services and the related payment terms and settlement method.

Pricing policy and pricing procedure

In respect of the Supply Services to be provided by the Group to the respective connected-person receiving parties under the 2026 Framework Supply of Services Agreements, the service fees receivable by the Group under the individual supply of services agreements are determined through arm's length negotiations with reference to the fees charged by the Group (as service provider) to at least one Independent Third Party for services of similar nature to ensure that the terms offered by the connected persons to the Group are no less favourable to the Group than those offered by the Independent Third Parties.

As part of the Group's pricing procedures, the fees charged by the Group to connected persons and the Independent Third Parties for services of similar nature will be reviewed by the relevant business management department and submitted to the general manager for approval, in order to ensure that the quotations provided by the connected persons to the Group are no less favourable than those offered by the Independent Third Parties to the Group and that the terms are fair and reasonable.

Historical transaction amounts

The historical transaction amounts in relation to the total service fees received or receivable by the Group from Conch Cement Group and Conch New Material Group (and for reference, the total service fees received or receivable by the Group from Conch Environment Group) for the provision of the Supply Services for each of FY2023, FY2024 and the eleven months ended 30 November 2025 are set out below:

	FY2023 (RMB million)	FY2024 (RMB million)	Eleven months ended 30 November 2025 (RMB million)
Conch Cement Group	128.2	93.0	70.7
Conch New Material Group	—	—	—
<i>Sub-total</i>	<u>128.2</u>	<u>93.0</u>	<u>70.7</u>
Conch Environment Group	15.6	12.8	3.1
<i>Total</i>	<u>143.8</u>	<u>105.8</u>	<u>73.8</u>

The annual cap previously set for the Framework Supply of Services Agreements (i.e. the Expiring FSSA entered into with Conch Cement Group, and the Continuing FSSA entered into with Conch Environment Group) for FY2025 was RMB175.0 million.

So far as the Directors are aware, as at the date of this announcement, the annual cap for FY2025 in respect of the transactions contemplated under the Framework Supply of Services Agreements has not been exceeded and the actual transaction amount for FY2025 under the Framework Supply of Services Agreements is not expected to exceed the relevant annual cap for FY2025.

Proposed annual caps and basis of determination of the proposed annual caps

The following table sets out the proposed annual caps in respect of the transactions contemplated under each of the 2026 Framework Supply of Services Agreements for FY2026 (for reference, the proposed annual cap in respect of the transactions contemplated under the Continuing FSSA for FY2026 (which were set out in the June 2024 Announcement) are also set out):

	FY2026 (RMB million)
<i>2026 Framework Supply of Services Agreements:</i>	
Conch Cement Group	160.0
Conch New Material Group	<u>22</u>
<i>Subtotal</i>	<u>182.0</u>
<i>Continuing FSSA (as set out in the June 2024 Announcement):</i>	
Conch Environment Group	<u>35.0</u>
Total	<u>217.0</u>

The above estimated annual caps for the 2026 Framework Supply of Services Agreements are determined with reference to the following factors:

- (1) historical transaction amounts for the Supply Services provided by the Group to each of (i) Conch Cement Group; and (ii) Conch New Material Group;
- (2) the anticipated demand of (i) Conch Cement Group; and (ii) Conch New Material Group for the Supply Services calculated based on their operation plan for FY2026; and
- (3) the current trends of market price of the same, similar or alternative services for the Supply Services.

Implications of the Listing Rules regarding the 2026 Framework Supply of Services Agreements

In relation to the 2026 Framework Supply of Services Agreements:

As stated above, each of (i) Conch Cement (and its subsidiaries, other than Conch Environment Group) and (ii) Conch New Material (and its subsidiaries) are connected persons of the Company under Chapter 14A of the Listing Rules, the 2026 Framework Supply of Services Agreements and the transactions contemplated thereunder constitute continuing connected transactions of the Company under Chapter 14A of the Listing Rules.

In relation to the Continuing FSSA:

As stated above, Conch Environment (and its subsidiaries) are connected persons of the Company under Chapter 14A of the Listing Rules. As such, the Continuing FSSA (i.e. Conch Environment FSSA) and the transactions contemplated thereunder constitute continuing connected transactions of the Company under Chapter 14A of the Listing Rules.

Pursuant to Rule 14A.81 of the Listing Rules, the transactions contemplated under (i) the 2026 Framework Supply of Services Agreements and (ii) the Continuing FSSA (i.e. Conch Environment FSSA) are aggregated as if they were one transaction, on the basis that (i) all of them involve the provision of Supply Services by the Group, which are of similar nature and (ii) all of the respective receiving parties (namely, Conch Cement Group, Conch New Material Group and Conch Environment Group) are associates of Conch Holdings.

As stated in the paragraph headed “(4) The 2026 Framework Supply of Services Agreements — Proposed annual caps and basis of determination of the proposed annual caps”, the aggregate amount of the annual caps in respect of the transactions contemplated under the 2026 Framework Supply of Services Agreements and the Continuing FSSA for FY2026 is RMB217.0 million. As the highest applicable percentage ratio (as defined in the Listing Rules) in respect of the aggregate amount of the annual caps for transactions contemplated under the 2026 Framework Supply of Services Agreements and the Continuing FSSA exceeds 0.1% but is less than 5%, the transaction contemplated under the 2026 Framework Supply of Services Agreements is subject to the reporting, annual review and announcement requirements, but exempt from the independent shareholders’ approval requirement under Chapter 14A of the Listing Rules.

REASONS AND BENEFITS FOR ENTERING INTO THE 2026 CCT AGREEMENTS

In previous years, the Group (i) sold the Sales Goods; (ii) procured the Procured Goods; (iii) received the Technical Services; and (iv) provided the Supply Services to or from the relevant parties. The Board believes that the continuation of the relevant transactions with the relevant parties, by entering into the 2026 CCT Agreements (i.e. the 2026 Framework Sales Agreements, the 2026 Framework Procurement Agreements, the 2026 Framework Technical and other Services Agreements and the 2026 Framework Supply of Services Agreements), would ensure operational continuity and minimise any disruptions to the operations and business of the Group.

Furthermore, in respect of the 2026 Framework Procurement Agreements and the 2026 Framework Technical and other Services Agreements, based on the established long-term cooperation relationship between the Group and the relevant parties, a stable supply of quality Procured Goods and quality Technical Services can be ensured; in respect of the 2026 Framework Sales Agreements and the 2026 Framework Supply of Services Agreements, the transactions contemplated thereunder are expected to provide stable source of revenue to the Group.

The Directors (including the independent non-executive Directors) consider that each of the 2026 CCT Agreements is entered into in the ordinary and usual course of the Group's business and on normal commercial terms, which are fair and reasonable and in the interests of the Company and the shareholders of the Company taken as a whole.

None of the Directors has a material interest in the transactions contemplated under each of the 2026 CCT Agreements and is required to abstain from voting on the relevant resolution at the Board meeting.

INFORMATION ON THE PARTIES

The principal activities of the Group are construction and operation of waste-to-energy projects, the manufacturing and sales of new energy materials and new building materials, port logistics services.

Conch Cement is a joint stock limited company established in the PRC, with its A-shares listed on the Shanghai Stock Exchange of the PRC (stock Code: 600585) and H-shares listed on the Stock Exchange (Stock Code: 00914). It is principally engaged in the production and sales of cement, commodity clinker, aggregate and concrete.

Conch Environment is a company incorporated in the Cayman Islands, with its shares listed on the Stock Exchange (stock code: 00587). It is principally engaged in the provision of industrial solid and hazardous waste treatment services.

Conch New Material is a joint stock limited company established in the PRC with its shares listed on the Shenzhen Stock Exchange of the PRC (stock code: 000619). It is principally engaged in the production, sales and research and development of mid to high-end plastic profiles, plates, doors and windows, as well as sales of new catalytic materials and auxiliaries, etc..

Conch Design Institute is a limited liability company established in the PRC, and is principally engaged in the design services for building materials industry and cement technology development. It possesses a Grade A qualification in the relevant industry.

Conch Investment is a limited liability company established in the PRC, and is principally engaged in research and development of new material technology, manufacturing and sales of special chemical products (excluding hazardous chemicals), manufacturing of ecological and environmental materials, as well as investment activities.

To the best of the Directors' knowledge, information and belief having made all reasonable enquiry, as of the date of this announcement, (i) Conch Cement is owned as to 36.40% by Conch Holdings; (ii) Conch Environment is a subsidiary of Conch Cement; (iii) Conch New Material is owned as to 45.69% by Conch Holdings; and (iv) Conch Design Institute and Conch Investment are wholly-owned subsidiaries of Conch Holdings.

Conch Holdings is a limited liability company established in the PRC. It is principally engaged in asset operation, investment, financing, property rights transactions, import and export trade, production and sale of construction materials, chemical products (excluding hazardous products), electronic instruments and meters and general machinery equipment, etc..

Conch Holdings is beneficially owned as to 51% by the State-owned Assets Supervision and Administration Commission of the People's Government of Anhui Province (through its wholly-owned state-owned enterprise) and 49% by the Group.

DEFINITIONS

In this announcement, the following expressions shall have (unless the context otherwise requires) the following meanings:

“2026 CCT Agreements”	collectively, the 2026 Framework Sales Agreements, the 2026 Framework Procurement Agreements, the 2026 Framework Technical and other Services Agreements and the 2026 Framework Supply of Services Agreements
“2026 Framework Procurement Agreements”	collectively, 2026 Conch Cement FPA and 2026 Conch New Material FPA
“2026 Framework Technical and other Services Agreements”	collectively, 2026 Conch Cement FTSA and 2026 Conch New Material FTSA
“2026 Framework Sales Agreements”	collectively, 2026 Conch Cement FSA and 2026 Conch New Material FSA
“2026 Framework Supply of Services Agreements”	collectively, 2026 Conch Cement FSSA and 2026 Conch New Material FSSA
“associate(s)”	having the meaning ascribed to it under the Listing Rules
“Board”	the board of Directors
“Company”	China Conch Venture Holdings Limited (中國海螺創業控股有限公司), an exempted company incorporated in the Cayman Islands with limited liability and the issued shares of which are listed on the Main Board of the Stock Exchange (stock code: 00586)
“Conch Cement”	安徽海螺水泥股份有限公司 (Anhui Conch Cement Co. Ltd.), a joint stock limited company established in the PRC, with its A-shares listed on the Shanghai Stock Exchange of the PRC (stock code: 600585) and H-shares listed on the Stock Exchange (stock code: 00914), it is owned as to 36.40% by Conch Holdings, and a connected person of the Company as at the date of this announcement
“Conch Cement Group”	Conch Cement and its subsidiaries from time to time, other than Conch Environment Group

“Conch Design Institute”	安徽海螺建材設計研究院有限責任公司 (Anhui Conch Building Materials Design and Research Institute*), a company established in the PRC which is a wholly-owned subsidiary of Conch Holdings and a connected person of the Company as at the date of this announcement
“Conch Environment”	China Conch Environment Protection Holdings Limited (中國海螺環保控股有限公司), a company incorporated in the Cayman Islands, with its shares listed on the Stock Exchange (stock code: 00587), which is a subsidiary of Conch Cement and a connected person of the Company as at the date of this announcement
“Conch Environment Group”	Conch Environment and its subsidiaries
“Conch Holdings”	安徽海螺集團有限責任公司 (Anhui Conch Holdings Co. Ltd.*), a company established in the PRC, it is owned as to 49% by the Group, and a connected person of the Company as at the date of this announcement
“Conch Investment”	安徽海螺科創材料有限責任公司 (Anhui Conch Investment Co., Ltd.*), a company established in the PRC which is a wholly-owned subsidiary of Conch Holdings and a connected person of the Company as at the date of this announcement
“Conch Investment Group”	Conch Investment and its subsidiaries
“Conch New Material”	海螺(安徽)節能環保新材料股份有限公司 (Conch (Anhui) Energy Saving and Environment Protection New Material Co., Ltd.*)(formerly known as Wuhu Conch Profiles and Science Co., Ltd. (蕪湖海螺型材科技股份有限公司)), a joint stock limited company established in the PRC, with its shares listed on the Shenzhen Stock Exchange of the PRC (stock code: 000619), it is owned as to 45.69% by Conch Holdings, and it is a connected person of the Company as at the date of this announcement
“Conch New Material Group”	Conch New Material and its subsidiaries
“connected person(s)”	having the meaning ascribed to it under the Listing Rules
“Director(s)”	the director(s) of the Company

“Existing CCT Agreements”	collectively, certain CCT Agreements (as defined in the June 2024 Announcement respectively) which are still unexpired and in effect as at the date of this announcement, the 2025 CCT Agreements (as defined in the January 2025 Announcement), the 2025 Supplemental Conch New Material FPA and the 2025 Conch New Material FTSA (as defined in the June 2025 Announcement), please refer to the paragraph headed “Background” for details of the Existing CCT Agreements
“Expiring CCT Agreements”	collectively, the Expiring FSAs, the Expiring FPAs, the Expiring FTSAs and the Expiring FSSA
“FY2023” and “FY2024”	each financial year ended 31 December 2023 and 2024, respectively
“FY2025” and “FY2026”	each financial year ending 31 December 2025 and 2026, respectively
“Group”	the Company and its subsidiaries
“January 2025 Announcement”	the Company’s announcement dated 9 January 2025 in relation to, among other things, the 2025 CCT Agreements and the transactions contemplated thereunder
“June 2024 Announcement”	the Company’s announcement dated 27 June 2024 in relation to, among other things, the Existing CCT Agreements and the transactions contemplated thereunder
“June 2025 Announcement”	the Company’s announcement dated 9 June 2025 in relation to, among other things, the 2025 Supplemental Conch New Material FPA, the 2025 Conch New Material FTSA and the transactions contemplated thereunder
“Listing Rules”	Rules Governing the Listing of Securities on the Stock Exchange
“PRC”	the People’s Republic of China, and for the purpose of this announcement, excluding Hong Kong Special Administrative Region of the PRC, Macau Special Administrative Region of the PRC and Taiwan
“RMB”	Renminbi, the lawful currency of the PRC
“Shares”	ordinary share(s) of HK\$0.01 each in the share capital of the Company
“Stock Exchange”	The Stock Exchange of Hong Kong Limited

“substantial shareholder” having the meaning ascribed to it under the Listing Rules
“%” per cent.

By Order of the Board
China Conch Venture Holdings Limited
CHEN Xingqiang
Company Secretary

Anhui Province, the People’s Republic of China
31 December 2025

As at the date of this announcement, the Board comprises Mr. GUO Jingbin (Chairman), Mr. JI Qinying (Vice-Chairman and Chief Executive Officer), Mr. WANG Xuesen, Mr. HE Guangyuan and Mr. WAN Changbao as executive Directors; Mr. LYU Wenbin as non-executive Director; and Mr. CHAN Chi On (alias Derek CHAN), Mr. CHAN Kai Wing and Ms. CHENG Yanlei as independent non-executive Directors.

* English translation or transliteration of Chinese name for identification purpose only